



October 17, 2019

VIA EMAIL

U.S. Department of State
Office of Information Programs and Services
A/GIS/IPS/RL
SA-2, Suite 8100
Washington, DC 20522-0208
FOIArequest@state.gov

Re: Expedited Freedom of Information Act Request

Dear FOIA Officer:

Pursuant to the Freedom of Information Act (FOIA), 5 U.S.C. § 552, and the implementing regulations of your agency, American Oversight makes the following request for records.

On October 3, 2019, President Trump publicly stated that China should investigate former Vice President Biden and his son.¹ Press reporting also indicates that Trump previously discussed Biden's and Senator Elizabeth Warren's political prospects on a phone call with Chinese President Xi on June 18, 2019, and that conservative allies of the President, including Trump's personal lawyer Rudolph Giuliani, have discussed allegations regarding Biden's involvement in China since spring 2019.² On October 10, 2019, one of Trump's China advisors, Michael Pillsbury, who visited China last month, wrote to a journalist claiming "Actually I got a quite a bit of background on Hunter Biden from the Chinese."³

¹ Zachary Basu, *Trump Says China Should Investigate Bidens*, AXIOS, Oct. 3, 2019, <https://www.axios.com/trump-china-investigate-joe-biden-f7d034bf-91ea-4ede-a879-6b86c36e719a.html>.

² Kylie Atwood, et al., *Trump Raised Biden with Xi in June Call Housed in Highly Secure Server*, CNN (Oct. 3, 2019, 10:30 PM), <https://www.cnn.com/2019/10/03/politics/trump-biden-call-xi-secure-server/index.html>; Lachlan Markey and Asawin Suebsaeng, *Not Just Ukraine: Rudy and Bannon Try a Whole New Way to Slime Biden*, THE DAILY BEAST (Sept. 24, 2019, 12:22 PM), <https://www.thedailybeast.com/rudy-giuliani-and-steve-bannon-are-going-after-hunter-biden-not-just-on-ukraine-but-on-china-too>.

³ David Lynch and Josh Dawsey, *Trump Adviser Gives Conflict Accounts on Whether Chinese Offered Information About Hunter Biden*, WASH. POST (Oct. 10, 2019, 2:27 PM), https://www.washingtonpost.com/business/economy/trump-advisor-gives-conflicting-accounts-on-whether-chinese-offered-information-about-hunter-biden/2019/10/10/35f32a14-eb80-11e9-9306-47cb0324fd44_story.html.



These developments are occurring amid an ongoing impeachment inquiry of President Trump, announced by Speaker of the House Nancy Pelosi on September 24, 2019, in light of allegations that Trump pressured Ukraine to investigate former Vice President Joseph Biden.⁴ Rudolph Giuliani engaged numerous State Department officials in this effort,⁵ and reports indicate that the administration acted to withhold vital aid to Ukraine days before President Trump's July 25 phone call with Ukraine's President Zelensky.⁶ Trump has also now acknowledged that he discussed his potential political opponent, Joe Biden, with Ukraine's president in the July call.⁷ A transcript or summary of the call released by the White House shows, further, that the president stated that he would direct Attorney General Barr to call the president of Ukraine with the president's personal attorney, Mr. Rudolph Giuliani, regarding his request that Ukraine investigate his political opponent.⁸

American Oversight seeks records with the potential to shed light on whether and to what extent the political interests of the president have influenced the administration's policies overseas, including actions related to the efforts of the president's personal attorney to persuade foreign governments to conduct an investigation connected to a political opponent of the president.

⁴ Nicholas Fandos, *Nancy Pelosi Announces Formal Impeachment Inquiry of Trump*, N.Y. TIMES, Sept. 24, 2019, <https://www.nytimes.com/2019/09/24/us/politics/democrats-impeachment-trump.html>.

⁵ Kenneth P. Vogel & Andrew E. Kramer, *Giuliani Renews Push for Ukraine to Investigate Trump's Political Opponents*, N.Y. TIMES, Aug. 21, 2019, <https://www.nytimes.com/2019/08/21/us/politics/giuliani-ukraine.html?smid=nytcore-ios-share>; Meagan Flynn, *How Gordon Sondland, a Wealthy Hotelier Turned Ambassador, Became the Latest Key Player in the Ukraine Inquiry*, WASH. POST (Oct. 4, 2019, 7:27 AM), <https://www.washingtonpost.com/nation/2019/10/04/gordon-sondland-ukraine-texts-ambassador/>; Erin Banco, et al., *U.S. Ambassador Roped Into Rudy's Quest to Smear Biden*, THE DAILY BEAST (Sept. 25, 2019, 7:26 AM), <https://www.thedailybeast.com/impeachment-inquiry-us-ambassador-ropped-into-rudy-giulianis-quest-to-smear-biden>.

⁶ Karoun Demirjian et al., *Trump Ordered Hold on Military Aid Days Before Calling Ukraine President*, WASH. POST (Sept. 23, 2019, 10:40 PM), https://www.washingtonpost.com/national-security/trump-ordered-hold-on-military-aid-days-before-calling-ukrainian-president-officials-say/2019/09/23/df93a6ca-de38-11e9-8dc8-498eabc129a0_story.html.

⁷ Devan Cole, *Trump Says He Discussed Biden with Ukrainian President and Democrats Threaten 'New Stage of Investigation'*, CNN (Sept. 22, 2019, 6:41 PM), <https://www.cnn.com/2019/09/22/politics/adam-schiff-donald-trump-ukraine-whistleblower-investigation-impeachment/index.html>.

⁸ THE WHITE HOUSE, Memorandum of Telephone Conversation with President Zelenskyy of Ukraine, July 25, 2019, <https://www.whitehouse.gov/wp-content/uploads/2019/09/Unclassified09.2019.pdf>.

Requested Records

American Oversight seeks expedited review of this request for the reasons identified below and requests that the U.S. Department of State (State) produce the following records as soon as practicable, and at least within twenty business days:

1. All email communications (including email messages, calendar invitations, and attachments thereto, and including complete email chains) sent by the State officials specified below containing any of the following key terms:⁹

- i. Rudy
- ii. Rudolph
- iii. Giuliani
- iv. Giuiliani
- v. Guliani
- vi. Guiliani
- vii. Toensing
- viii. diGenova
- ix. Burisma
- x. Parnas
- xi. Fruman
- xii. Firtash
- xiii. Kolomoisky
- xiv. Klitschko
- xv. Burisma
- xvi. Shokin
- xvii. Lutsenko
- xviii. Zelensky
- xix. Zelenskyy
- xx. Zelenskiy
- xxi. Yermak
- xxii. Bakanov
- xxiii. Bohdan
- xxiv. Rybolovlev
- xxv. Hunter
- xxvi. Biden

⁹ To be clear, American Oversight requests all emails sent by the specified officials containing the key terms listed here without subject matter limitation. American Oversight has provided significant contextual background information concerning the reasons for its request, and the key terms listed are those likely to be used in communications concerning vitally important matters related to the matters discussed in this letter, but the contextual information American Oversight provided should not be used to exclude, or treat as non-responsive, any email communications sent by specified officials containing these key terms.

- xxvii. Bannon
- xxviii. Schweizer
- xxix. “Secret Empires”
- xxx. Gaffney
- xxxi. Pillsbury
- xxxii. Bohai
- xxxiii. BHR
- xxxiv. Rosemont
- xxxv. Seneca
- xxxvi. Heinz
- xxxvii. Archer
- xxxviii. Thornton
- xxxix. Navarro
- xl. Warren

Specified Officials:

- i. Assistant Secretary of State for Political-Military Affairs, R. Clarke Cooper, and anyone serving as his Chief of Staff
 - ii. U.S. Ambassador to China, Terry Branstad, and anyone serving as his Chief of Staff
 - iii. Deputy Chief of Mission at the U.S. Embassy in Beijing Robert Forden, and anyone serving as his Chief of Staff
 - iv. Assistant Secretary for the Bureau of East Asian and Pacific Affairs, David Stilwell, and anyone serving as his Deputy or Chief of Staff
 - v. Director of the Office of Chinese and Mongolian Affairs, Director John “Rick” Waters
 - vi. U.S. Special Representative for North Korea, Stephen Biegun, and anyone serving as his Chief of Staff
 - vii. Director of Policy Planning, Dr. Peter Berkowitz, and former Director of Policy Planning Kiron Skinner
2. All email communications (including email messages, calendar invitations, and attachments thereto, and including complete email chains) sent by the State officials specified below containing any of the following key terms:¹⁰

¹⁰ To be clear, American Oversight requests all emails sent by the specified officials containing the key terms listed here without subject matter limitation. American Oversight has provided significant contextual background information concerning the reasons for its request, and the key terms listed are those likely to be used in communications concerning vitally important matters related to the matters discussed in this letter, but the contextual information American Oversight provided should not be used to exclude, or treat as non-responsive, any email communications sent by specified officials containing these key terms.

- i. Bannon
- ii. Schweizer
- iii. "Secret Empires"
- iv. Gaffney
- v. Pillsbury
- vi. Bohai
- vii. BHR
- viii. Rosemont
- ix. Seneca
- x. Heinz
- xi. Archer
- xii. Thornton
- xiii. Warren

Specified Officials:

- i. Secretary of State Mike Pompeo, or anyone communicating on his behalf such as an assistant or advisor
- ii. Counselor to the Secretary T. Ulrich Brechbuhl
- iii. Executive Secretary Lisa Kenna
- iv. Acting Legal Advisor Marik String, former Acting Legal Adviser Richard Visek, or former Legal Adviser Jennifer Newstead
- v. Assistant Secretary for Legislative Affairs Mary Elizabeth Taylor or Former Acting Assistant Secretary for Legislative Affairs Charles Faulkner
- vi. White House Liaison Carrie Cabelka, or any other individuals serving in the role of White House Liaison

American Oversight has limited its request to sent messages of each official to reduce the volume of potentially responsive records. American Oversight still requests complete email chains. So, for example, if the specified official sent a response to an incoming message containing a key term listed above, the email chain containing the initially received message and the response is responsive to this request.

Please provide all responsive records from January 1, 2019, through the date the search is conducted.

Fee Waiver Request

In accordance with 5 U.S.C. § 552(a)(4)(A)(iii) and your agency's regulations, American Oversight requests a waiver of fees associated with processing this request for records. The subject of this request concerns the operations of the federal government, and the disclosures will likely contribute to a better understanding of relevant government

procedures by the general public in a significant way. Moreover, the request is primarily and fundamentally for non-commercial purposes.

American Oversight requests a waiver of fees because disclosure of the requested information is “in the public interest because it is likely to contribute significantly to public understanding of operations or activities of the government.”¹¹ The subject matter of the requested records specifically relates to the operations or activities of the government, including communications surrounding an effort by the personal attorney to the president to persuade the foreign government to investigate a family member of one of the president’s potential political opponents,¹² and actions reportedly taken by the U.S. Government to aid those efforts. There is significant public interest in understanding whether and to what extent the perceived political interests of the president are influencing U.S. foreign policy, including whether administration officials are involved in an effort to use the president’s private attorney to lobby foreign government officials,¹³ or whether other U.S. Government actions are being undertaken to pressure a foreign government to investigate the president’s political opponent for President Trump’s electoral advantage. The subject of this request is a matter of public interest, and the public’s understanding of the government’s activities and use of resources would be enhanced through American Oversight’s analysis and publication of these records.

This request is primarily and fundamentally for non-commercial purposes.¹⁴ As a 501(c)(3) nonprofit, American Oversight does not have a commercial purpose and the release of the information requested is not in American Oversight’s financial interest. American Oversight’s mission is to promote transparency in government, to educate the public about government activities, and to ensure the accountability of government officials. American Oversight uses the information gathered, and its analysis of it, to educate the public through reports, press releases, or other media. American Oversight also makes materials it gathers available on its public website and promotes their availability on social media platforms, such as Facebook and Twitter.¹⁵

American Oversight has also demonstrated its commitment to the public disclosure of documents and creation of editorial content through numerous substantive analyses posted to its website.¹⁶ Examples reflecting this commitment to the public disclosure of documents and the creation of editorial content include the posting of records related to

¹¹ 5 U.S.C. § 552(a)(4)(A)(iii).

¹² See Fandos *supra* note 4.

¹³ See Fandos *supra* note 4.

¹⁴ See 5 U.S.C. § 552(a)(4)(A)(iii).

¹⁵ American Oversight currently has approximately 12,300 page likes on Facebook and 54,500 followers on Twitter. American Oversight, FACEBOOK, <https://www.facebook.com/weareoversight/> (last visited Sept. 20, 2019); American Oversight (@weareoversight), TWITTER, <https://twitter.com/weareoversight> (last visited Sept. 20, 2019).

¹⁶ News, AMERICAN OVERSIGHT, <https://www.americanoversight.org/blog>.

an ethics waiver received by a senior Department of Justice attorney and an analysis of what those records demonstrated regarding the Department's process for issuing such waivers;¹⁷ posting records received as part of American Oversight's "Audit the Wall" project to gather and analyze information related to the administration's proposed construction of a barrier along the U.S.-Mexico border, and analyses of what those records reveal;¹⁸ posting records regarding potential self-dealing at the Department of Housing & Urban Development and related analysis;¹⁹ posting records and analysis relating to the federal government's efforts to sell nuclear technology to Saudi Arabia;²⁰ posting records and analysis regarding the Department of Justice's decision in response to demands from Congress to direct a U.S. Attorney to undertake a wide-ranging review and make recommendations regarding criminal investigations relating to the President's political opponents and allegations of misconduct by the Department of Justice itself and the Federal Bureau of Investigation.²¹

Accordingly, American Oversight qualifies for a fee waiver.

Application for Expedited Processing

Pursuant to 5 U.S.C. § 552(a)(6)(E)(1) and the implementing regulations of your agency, American Oversight requests that your agency expedite the processing of this request.

I certify to be true and correct to the best of my knowledge and belief that there is a compelling need for expedited processing of the above request because the information requested is urgently needed in order to inform the public concerning actual or alleged government activity, and American Oversight is primarily engaged in disseminating the information it received from public records requests to the public.

¹⁷ *DOJ Records Relating to Solicitor General Noel Francisco's Recusal*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/document/doj-civil-division-response-noel-francisco-compliance>; *Francisco & the Travel Ban: What We Learned from the DOJ Documents*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/francisco-the-travel-ban-what-we-learned-from-the-doj-documents>.

¹⁸ *See generally Audit the Wall*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/investigation/audit-the-wall>; *see, e.g., Border Wall Investigation Report: No Plans, No Funding, No Timeline, No Wall*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/border-wall-investigation-report-no-plans-no-funding-no-timeline-no-wall>.

¹⁹ *Documents Reveal Ben Carson Jr.'s Attempts to Use His Influence at HUD to Help His Business*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/documents-reveal-ben-carson-jr-s-attempts-to-use-his-influence-at-hud-to-help-his-business>.

²⁰ *Investigating the Trump Administration's Efforts to Sell Nuclear Technology to Saudi Arabia*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/investigating-the-trump-administrations-efforts-to-sell-nuclear-technology-to-saudi-arabia>.

²¹ *Sessions' Letter Shows DOJ Acted On Trump's Authoritarian Demand to Investigate Clinton*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/sessions-letter>.

Recent reporting demonstrates that there is clearly an urgent need to inform the public regarding the matters that are the subject of American Oversight's FOIA request. First, American Oversight has requested records with the potential to shed light on whether the current administration has, potentially at the behest of President Trump, undertaken inappropriate actions to pressure a foreign government to conduct an investigation of one of the president's political opponents in order to give the president an electoral advantage. Because voting in the presidential primary elections—in which both President Trump and candidate Joe Biden will be candidates—is scheduled to commence in less than five months, on February 3, 2020, and voting in the general election will start in just over a year, there is plainly an urgent need to inform the public about the administration's actions that would be revealed by the records requested here.²² Second, factual developments in the last month have demonstrated that there are immense public concerns that the president, his administration, and his private attorney, Mr. Giuliani, may be continuing or intensifying their efforts to use the authority and resources of the federal government to pressure foreign governments to undertake an investigation of presidential candidate Joe Biden and his family. There is also widespread public concern that a whistleblower complaint within the intelligence community relates to the president's efforts to pressure the Ukrainian government to conduct an investigation of a political opponent for the president's electoral benefit.²³ Mr. Giuliani, the president's personal lawyer, has again confirmed that he has endeavored to pressure Ukrainian authorities to begin an investigation.²⁴ As a result, the House of Representatives has undertaken a fast-moving impeachment inquiry focused on the president, and the public has a right to have the requested information within a timeframe that will meaningfully allow citizens to petition their representatives on the merits of impeachment.

American Oversight's request seeks information that can shed light on whether and to what extent the Trump administration is attempting to use government resources to pressure a foreign nation to undertake actions designed to threaten, weaken, or otherwise

²² Catherine Kim, *The 2020 Election Calendar*, VOX (Sept. 12, 2019, 11:56 PM), <https://www.vox.com/2019/6/26/18693259/2020-presidential-election-calendar-primaries>.

²³ See, e.g., John Wagner, *Trump Declines to Say Whether He Discussed Joe Biden in Call with Ukrainian President*, WASH. POST (Sept. 20, 2019, 12:27 PM), https://www.washingtonpost.com/politics/trump-issues-fresh-denial-of-a-dicey-conversation-with-a-foreign-leader/2019/09/20/00da79dc-dba3-11e9-a688-303693fb4b0b_story.html; Phil Helsel, *Whistleblower Complaint About Trump Involves Ukraine, Report Says*, NBC NEWS (Sept. 19, 2019, 9:54 PM), <https://www.nbcnews.com/politics/white-house/whistleblower-complaint-about-trump-involves-ukraine-report-says-n1056751>.

²⁴ Robert Legare, *Rudy Giuliani Says He Didn't Ask Ukraine to Investigate Biden—And Then Says He Did*, CBS NEWS (Sept. 20, 2019, 10:31 AM) <https://www.cbsnews.com/news/rudy-giuliani-chris-cuomo-interview-did-not-ask-ukraine-to-investigate-biden-and-then-says-he-did-cnn-appearance/>.

target the president's political opponent for the purpose of giving him an electoral advantage. The public urgently needs the information American Oversight has requested before voting in the 2020 presidential election, including before voting in the primaries of that election. The public has a right to know if the president's administration has inappropriately used government power to gain electoral advantage against an opponent through pressure on a foreign nation.

I further certify that American Oversight is primarily engaged in disseminating information to the public. American Oversight's mission is to promote transparency in government, to educate the public about government activities, and to ensure the accountability of government officials. Similar to other organizations that have been found to satisfy the criteria necessary to qualify for expedition,²⁵ American Oversight "gathers information of potential interest to a segment of the public, uses its editorial skills to turn the raw material into a distinct work, and distributes that work to an audience."²⁶ American Oversight uses the information gathered, and its analysis of it, to educate the public through reports, press releases, and other media. American Oversight also makes materials it gathers available on its public website and promotes their availability on social media platforms, such as Facebook and Twitter.²⁷ As discussed previously, American Oversight has demonstrated its commitment to the public disclosure of documents and creation of editorial content.²⁸

²⁵ See *ACLU v. U.S. Dep't of Justice*, 321 F. Supp. 2d 24, 30–31 (D.D.C. 2004); *EPIC v. Dep't of Defense*, 241 F. Supp. 2d 5, 15 (D.D.C. 2003).

²⁶ *ACLU*, 321 F. Supp. 2d at 29 n.5 (quoting *EPIC*, 241 F. Supp. 2d at 11).

²⁷ American Oversight currently has approximately 12,300 page likes on Facebook and 54,500 followers on Twitter. American Oversight, FACEBOOK,

<https://www.facebook.com/weareoversight>

(last visited Sept. 20, 2019); American Oversight (@weareoversight), TWITTER,

<https://twitter.com/weareoversight> (last visited Sept. 20, 2019).

²⁸ See generally *News*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/blog>; see, e.g., *DOJ Civil Division Response Noel Francisco Compliance*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/document/doj-civil-division-response-noel-francisco-compliance>; *Francisco & the Travel Ban: What We Learned from the DOJ Documents*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/francisco-the-travel-ban-what-we-learned-from-the-doj-documents>; *Audit the Wall*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/investigation/audit-the-wall>; *Border Wall Investigation Report: No Plans, No Funding, No Timeline, No Wall*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/border-wall-investigation-report-no-plans-no-funding-no-timeline-no-wall>; *Documents Reveal Ben Carson Jr.'s Attempts to Use His Influence at HUD to Help His Business*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/documents-reveal-ben-carson-jr-s-attempts-to-use-his-influence-at-hud-to-help-his-business>; *Investigating the Trump Administration's Efforts to Sell Nuclear Technology to Saudi Arabia*, AMERICAN OVERSIGHT, <https://www.americanoversight.org/investigating-the-trump-administrations-efforts-to-sell-nuclear-technology-to-saudi-arabia>; *Sessions' Letter Shows DOJ Acted On Trump's*

Accordingly, American Oversight's request satisfies the criteria for expedition.

Guidance Regarding the Search & Processing of Requested Records

In connection with its request for records, American Oversight provides the following guidance regarding the scope of the records sought and the search and processing of records:

- Please search all locations and systems likely to have responsive records, regardless of format, medium, or physical characteristics. For instance, if the request seeks “communications,” please search all locations likely to contain communications, including relevant hard-copy files, correspondence files, appropriate locations on hard drives and shared drives, emails, text messages or other direct messaging systems (such as iMessage, WhatsApp, Signal, or Twitter direct messages), voicemail messages, instant messaging systems such as Lync or ICQ, and shared messages systems such as Slack.
- In conducting your search, please understand the terms “record,” “document,” and “information” in their broadest sense, to include any written, typed, recorded, graphic, printed, or audio material of any kind. We seek records of any kind, including electronic records, audiotapes, videotapes, and photographs, as well as letters, emails, facsimiles, telephone messages, voice mail messages and transcripts, notes, or minutes of any meetings, telephone conversations or discussions.
- Our request for records includes any attachments to those records or other materials enclosed with those records when they were previously transmitted. To the extent that an email is responsive to our request, our request includes all prior messages sent or received in that email chain, as well as any attachments to the email.
- Please search all relevant records or systems containing records regarding agency business. Do not exclude records regarding agency business contained in files, email accounts, or devices in the personal custody of your officials, such as personal email accounts or text messages. Records of official business conducted using unofficial systems or stored outside of official files are subject to the Federal Records Act and FOIA.²⁹ It is not adequate to rely on policies and procedures that require officials to move such information to official systems within a certain period of time; American Oversight has a right to records contained in those files

Authoritarian Demand to Investigate Clinton, AMERICAN OVERSIGHT,
<https://www.americanoversight.org/sessions-letter>.

²⁹ See *Competitive Enter. Inst. v. Office of Sci. & Tech. Policy*, 827 F.3d 145, 149–50 (D.C. Cir. 2016); cf. *Judicial Watch, Inc. v. Kerry*, 844 F.3d 952, 955–56 (D.C. Cir. 2016).

even if material has not yet been moved to official systems or if officials have, by intent or through negligence, failed to meet their obligations.³⁰

- Please use all tools available to your agency to conduct a complete and efficient search for potentially responsive records. Agencies are subject to government-wide requirements to manage agency information electronically,³¹ and many agencies have adopted the National Archives and Records Administration (NARA) Capstone program, or similar policies. These systems provide options for searching emails and other electronic records in a manner that is reasonably likely to be more complete than just searching individual custodian files. For example, a custodian may have deleted a responsive email from his or her email program, but your agency’s archiving tools may capture that email under Capstone. At the same time, custodian searches are still necessary; agencies may not have direct access to files stored in .PST files, outside of network drives, in paper format, or in personal email accounts.
- In the event some portions of the requested records are properly exempt from disclosure, please disclose any reasonably segregable non-exempt portions of the requested records. If a request is denied in whole, please state specifically why it is not reasonable to segregate portions of the record for release.
- Please take appropriate steps to ensure that records responsive to this request are not deleted by the agency before the completion of processing for this request. If records potentially responsive to this request are likely to be located on systems where they are subject to potential deletion, including on a scheduled basis, please take steps to prevent that deletion, including, as appropriate, by instituting a litigation hold on those records.

Conclusion

If you have any questions regarding how to construe this request for records or believe that further discussions regarding search and processing would facilitate a more efficient production of records of interest to American Oversight, please do not hesitate to contact American Oversight to discuss this request. American Oversight welcomes an opportunity to discuss its request with you before you undertake your search or incur search or

³⁰ See *Competitive Enter. Inst. v. Office of Sci. & Tech. Policy*, No. 14-cv-765, slip op. at 8 (D.D.C. Dec. 12, 2016).

³¹ Presidential Memorandum—Managing Government Records, 76 Fed. Reg. 75,423 (Nov. 28, 2011), <https://obamawhitehouse.archives.gov/the-press-office/2011/11/28/presidential-memorandum-managing-government-records>; Office of Mgmt. & Budget, Exec. Office of the President, Memorandum for the Heads of Executive Departments & Independent Agencies, “Managing Government Records Directive,” M-12-18 (Aug. 24, 2012), <https://www.archives.gov/files/records-mgmt/m-12-18.pdf>.

duplication costs. By working together at the outset, American Oversight and your agency can decrease the likelihood of costly and time-consuming litigation in the future.

Where possible, please provide responsive material in an electronic format by email. Alternatively, please provide responsive material in native format or in PDF format on a USB drive. Please send any responsive material being sent by mail to American Oversight, 1030 15th Street NW, Suite B255, Washington, DC 20005. If it will accelerate release of responsive records to American Oversight, please also provide responsive material on a rolling basis.

We share a common mission to promote transparency in government. American Oversight looks forward to working with your agency on this request. If you do not understand any part of this request, please contact Dan McGrath at foia@americanoversight.org or 202.897.4213. Also, if American Oversight's request for expedition is not granted or its request for a fee waiver is not granted in full, please contact us immediately upon making such a determination.

Sincerely,



Melanie Sloan
Senior Advisor
American Oversight