VIA EMAIL

Dionne Hardy
Office of Management and Budget
725 17th Street NW, Suite 9204
Washington, DC 20503
OMBFOIA@omb.eop.gov

Re: Freedom of Information Act Request

Dear FOIA Officer:


Records produced to American Oversight in response to a prior FOIA request indicate that former OMB Deputy General Counsel Michael Williams participated in calls with various gun rights advocates and strategic communication firms in the wake of the 2018 mass shooting at a high school in Parkland, Florida.\(^1\) American Oversight seeks records with the potential to shed light on the nature of these calls and other communications regarding gun policy or gun-related tragedies.

**Requested Records**

American Oversight requests that the OMB produce the following records within twenty business days:

1. All records reflecting communications (including emails, email attachments, text messages sent or received on a government-issued mobile device, messages on messaging platforms (such as Slack, GChat or Google Hangouts, Lync, Skype, or WhatsApp), calendar invitations, calendar entries, meeting notices, meeting agendas, any materials exchanged during meetings, or other materials) between former Deputy General Counsel Michael Williams and any employees or representatives of the entities listed below, including *but not limited to* at the email addresses provided.

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External Entities:

- National Shooting Sports Foundation
  - Anyone communicating on behalf of the National Shooting Sports Foundation (including, but not limited to, anyone communicating from an email address ending in nssf.org)
  - Anyone communicating on behalf of the National Shooting Sports Foundation, Inc. Political Action Committee (including, but not limited to, anyone communicating from an email address ending in nssfpac.org)
  - Anyone communicating on behalf of the National Shooting Sports Foundation’s “Real Solutions” initiative (including, but not limited to, anyone communicating from an email address ending in nssfrealsolutions.org)

- Vista Outdoor
  - Anyone communicating on behalf of Vista Outdoor (including, but not limited to, anyone communicating from an email address ending in vistaoutdoor.com)

- Sig Sauer
  - Anyone communicating on behalf of Sig Sauer (including, but not limited to, anyone communicating from an email address ending in sigsauer.com)

- Hurt, Norton and Associates
  - Anyone communicating on behalf of Hurt, Norton and Associates (including, but not limited to, anyone communicating from an email address ending in hurtnorton.com)

- Dawson Associates
  - Anyone communicating on behalf of Dawson Associates (including, but not limited to, anyone communicating from an email address ending in dawsonassociates.com)

- Mercury LLC
  - Anyone communicating on behalf of Mercury LLC (including, but not limited to, anyone communicating from an email address ending in mercuryllc.com)

- The Herald Group
  - Anyone communicating on behalf of The Herald Group (including, but not limited to, anyone communicating from an email address ending in theheraldgroup.com)

- Natural Resource Results
Anyone communicating on behalf of Natural Resource Results (including, but not limited to, anyone communicating from an email address ending in naturalresourceresults.com)

- American Defense
  - Anyone communicating on behalf of American Defense (including, but not limited to, anyone communicating from an email address ending in americandefense.com)

- Campaign & Issue Management
  - Anyone communicating on behalf of Campaign & Issue Management, Inc. (including, but not limited to, anyone communicating from an email address ending in cimhq.com)

- Hahn O’Daniel
  - Anyone communicating on behalf of Hahn O’Daniel (including, but not limited to, anyone communicating from an email address ending in hahnodaniel.com)

- Kincade Communications
  - Anyone communicating on behalf of Kincade Communications (including, but not limited to, anyone communicating from an email address ending in kincadecommunications.com)

- FC-3.com
  - Anyone communicating from an email address ending in fc-3.com

2. All email communications (including complete email chains, email attachments, calendar invitations, and attachments thereto) sent by former Deputy General Counsel Michael Williams containing any of the key terms listed below to anyone with an email address ending in .com / .org / .edu / .net / .mail / or .us.

Search Terms:
- Shooting
- Shootings
- Gun
- Guns
- “Semi-automatic”
- “Semi-auto”
- Weapon
- Weapons
- Magazine
- Clip
- “Bump stock”
- “Red flag”
- “Second amendment”
- “2nd amendment”
- “2A”
- AMD
- “Background check”
- “Background checks”
- “Bear arms”
- Ammunition
- Ammo
- “AR-15”
American Oversight has limited item 2 of its request to communications sent by Mr. Williams to reduce the volume of potentially responsive records. American Oversight still requests complete email chains. So, for example, if Mr. Williams sent a response to an incoming message from a specified email suffix, the full message chain containing the initially received message, the response, and any subsequent messages are responsive to this request.

For both items of this request, please provide all responsive records from September 1, 2017, through March 31, 2019.

**Fee Waiver Request**

In accordance with 5 U.S.C. § 552(a) (4)(A)(iii) and your agency’s regulations, American Oversight requests a waiver of fees associated with processing this request for records. The subject of this request concerns the operations of the federal government, and the disclosures will likely contribute to a better understanding of relevant government procedures by the general public in a significant way. Moreover, the request is primarily and fundamentally for non-commercial purposes.

American Oversight requests a waiver of fees because disclosure of the requested information is “in the public interest because it is likely to contribute significantly to public understanding of operations or activities of the government.”2 The public has a significant interest in gun policy and the federal government’s response to gun-related tragedies.3 Records with the potential to shed light on this matter would contribute

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significantly to public understanding of operations of the federal government, including the extent to which external parties influence federal gun policy priorities and the federal government’s reaction to gun-related tragedies. American Oversight is committed to transparency and makes the responses agencies provide to FOIA requests publicly available, and the public’s understanding of the government’s activities would be enhanced through American Oversight’s analysis and publication of these records.

This request is primarily and fundamentally for non-commercial purposes. As a 501(c)(3) nonprofit, American Oversight does not have a commercial purpose and the release of the information requested is not in American Oversight’s financial interest. American Oversight’s mission is to promote transparency in government, to educate the public about government activities, and to ensure the accountability of government officials. American Oversight uses the information gathered, and its analysis of it, to educate the public through reports, press releases, or other media. American Oversight also makes materials it gathers available on its public website and promotes their availability on social media platforms, such as Facebook and Twitter.

American Oversight has also demonstrated its commitment to the public disclosure of documents and creation of editorial content through numerous substantive analyses posted to its website. Examples reflecting this commitment to the public disclosure of documents and the creation of editorial content include the posting of records related to an ethics waiver received by a senior Department of Justice attorney and an analysis of what those records demonstrated regarding the Department’s process for issuing such waivers; posting records received as part of American Oversight’s “Audit the Wall” project to gather and analyze information related to the administration’s proposed construction of a barrier along the U.S.-Mexico border, and analyses of what those records reveal; posting

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8 See generally Audit the Wall, AMERICAN OVERSIGHT, https://www.americanoversight.org/investigation/audit-the-wall; see, e.g., Border Wall Investigation Report: No Plans, No Funding, No Timeline, No Wall, AMERICAN OVERSIGHT,
records regarding potential self-dealing at the Department of Housing & Urban Development and related analysis;\(^9\) posting records and analysis relating to the federal government’s efforts to sell nuclear technology to Saudi Arabia;\(^10\) and posting records and analysis regarding the Department of Justice’s decision in response to demands from Congress to direct a U.S. Attorney to undertake a wide-ranging review and make recommendations regarding criminal investigations relating to the President’s political opponents and allegations of misconduct by the Department of Justice itself and the Federal Bureau of Investigation.\(^11\)

Accordingly, American Oversight qualifies for a fee waiver.

**Guidance Regarding the Search & Processing of Requested Records**

In connection with its request for records, American Oversight provides the following guidance regarding the scope of the records sought and the search and processing of records:

- Please search all locations and systems likely to have responsive records, regardless of format, medium, or physical characteristics. For instance, if the request seeks “communications,” please search all locations likely to contain communications, including relevant hard-copy files, correspondence files, appropriate locations on hard drives and shared drives, emails, text messages or other direct messaging systems (such as iMessage, WhatsApp, Signal, or Twitter direct messages), voicemail messages, instant messaging systems such as Lync or ICQ, and shared messages systems such as Slack.

- In conducting your search, please understand the terms “record,” “document,” and “information” in their broadest sense, to include any written, typed, recorded, graphic, printed, or audio material of any kind. We seek records of any kind, including electronic records, audiotapes, videotapes, and photographs, as well as letters, emails, facsimiles, telephone messages, voice mail messages and transcripts, notes, or minutes of any meetings, telephone conversations or discussions.

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\(^11\) Sessions’ Letter Shows DOJ Acted on Trump’s Authoritarian Demand to Investigate Clinton, AMERICAN OVERSIGHT, [https://www.americanoversight.org/sessions-letter](https://www.americanoversight.org/sessions-letter).
Our request for records includes any attachments to those records or other materials enclosed with those records when they were previously transmitted. To the extent that an email is responsive to our request, our request includes all prior messages sent or received in that email chain, as well as any attachments to the email.

Please search all relevant records or systems containing records regarding agency business. Do not exclude records regarding agency business contained in files, email accounts, or devices in the personal custody of your officials, such as personal email accounts or text messages. Records of official business conducted using unofficial systems or stored outside of official files are subject to the Federal Records Act and FOIA. It is not adequate to rely on policies and procedures that require officials to move such information to official systems within a certain period of time; American Oversight has a right to records contained in those files even if material has not yet been moved to official systems or if officials have, by intent or through negligence, failed to meet their obligations.

Please use all tools available to your agency to conduct a complete and efficient search for potentially responsive records. Agencies are subject to government-wide requirements to manage agency information electronically, and many agencies have adopted the National Archives and Records Administration (NARA) Capstone program, or similar policies. These systems provide options for searching emails and other electronic records in a manner that is reasonably likely to be more complete than just searching individual custodian files. For example, a custodian may have deleted a responsive email from his or her email program, but your agency’s archiving tools may capture that email under Capstone. At the same time, custodian searches are still necessary; agencies may not have direct access to files stored in .PST files, outside of network drives, in paper format, or in personal email accounts.

In the event some portions of the requested records are properly exempt from disclosure, please disclose any reasonably segregable non-exempt portions of the

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requested records. If a request is denied in whole, please state specifically why it is not reasonable to segregate portions of the record for release.

- Please take appropriate steps to ensure that records responsive to this request are not deleted by the agency before the completion of processing for this request. If records potentially responsive to this request are likely to be located on systems where they are subject to potential deletion, including on a scheduled basis, please take steps to prevent that deletion, including, as appropriate, by instituting a litigation hold on those records.

Conclusion

If you have any questions regarding how to construe this request for records or believe that further discussions regarding search and processing would facilitate a more efficient production of records of interest to American Oversight, please do not hesitate to contact American Oversight to discuss this request. American Oversight welcomes an opportunity to discuss its request with you before you undertake your search or incur search or duplication costs. By working together at the outset, American Oversight and your agency can decrease the likelihood of costly and time-consuming litigation in the future.

Where possible, please provide responsive material in an electronic format by email. Alternatively, please provide responsive material in native format or in PDF format on a USB drive. Please send any responsive material being sent by mail to American Oversight, 1030 15th Street NW, Suite B255, Washington, DC 20005. If it will accelerate release of responsive records to American Oversight, please also provide responsive material on a rolling basis.

We share a common mission to promote transparency in government. American Oversight looks forward to working with your agency on this request. If you do not understand any part of this request, please contact Christine Monahan at foia@americanoversight.org or 202.869.5244. Also, if American Oversight’s request for a fee waiver is not granted in full, please contact us immediately upon making such a determination.

Sincerely,

Austin R. Evers
Executive Director
American Oversight